**APPENDIX 2** 

Section   Page	Analysis of Processes /Cavings				PPENDIX 2
Tack Water - reluction in income due to Covid lower than expected         (0.030)         (0.000)	Analysis of Pressures/Savings	22/23	23/24	24/25	25/26
Car Parking - Contract parking   Cap   C	Savings				
Concessionary Fares - removal or inflationary increases   0.050   0.050   0.050   0.053   0.055   0.	·		(0.030)	, ,	(0.030)
International concernation from coccipancy   0,088   0,035   0,033   0,030   0,030   0,030   0,037   0,033   0,030   0,030   0,037   0,031   0,000					(0.030)
Investment Neturns - Increased Joint Venture dividends   0.578   0.131   0.000   0.0	·				
Property funds - returning to pre-coval levels					
Social work/Looked After Through Care - volunteer drivers swrings         (0.051)         0.000         0.000         0.000         0.000         0.000         0.000         1.000         0.000         0.000         0.000         0.001         0.010         0.010         0.000<					
People Services - staffing sowing					
Commissioning - Improvement   Control Contro					
Sally Years, savings on supplies & services   (0.002)	,				
Public Indenth		, ,		, ,	
Financial Assessments - additional Income   (0.033   (0.033   (0.033   (0.033   (0.033   (0.033   (0.033   (0.035   (0.056   (0.056   (0.056   (0.056   (0.056   (0.057   (0	, , , , , , , , , , , , , , , , , , , ,				
Registrars is-leasing budget no longer required   0.016	,				(0.003)
Secretaria Support - staffing savings					(0.016)
Various budget corrections					(0.057)
Narse Diponal - Increased growth with new builds					(0.060)
Waste Disposal -increased growth with new builds         0.000         0.000         0.000         0.000         0.005         0.051         0.055         0.051         0.055         0.051         0.050         0.051         0.050         0.051         0.050         0.051         0.050         0.040         0.040         0.040         0.040         0.040         0.040         0.040         0.040         0.040         0.040         0.040         0.040         0.040         0.000         0.		(1.782)	(0.954)	(0.745)	(0.783)
Winter Mainternance - increased average spend   0.050   0.051   0.052   0.052   0.058   0.040   0.04					
Waste Disposal - LASPY contract support.         0.040         0.040         0.040         0.000         0.040         0.000	,				0.024
Hightways - responsive repairs   0.200   0.204   0.004   0.004   0.004   0.004   0.004   0.004   0.004   0.004   0.004   0.0024   0.0024   0.0024   0.0024   0.0024   0.0025   0.005	,				0.053
Social Work (ASS) - legal costs regarding child care proceedings         0.024         0.024         0.024         0.024         0.024         0.024         0.024         0.024         0.025         0.055 <td>i ''</td> <td></td> <td></td> <td></td> <td>0.040</td>	i ''				0.040
Social Work (A&S) - support costs for children not looked after or with no recourse to public funds   0.032	• , , ,				0.000
Dublic funds		0.024	0.024	0.024	0.024
CT - systems maintenance		0.000	0.055	0.055	0.055
Occupational Health - additional capacity	l'				
Advocacy Contract - additional usage	·				
Medequip Contract - additional usage         0.013         0.013         0.013         0.012         0.121         0.001         0.001         0.001         0.001         0.001         0.002					
Direct Payments - additional usage of 530 hours	,				
Home Care - Increase of 1,771 hours					
Changes in residential and nursing placements					
Adults Demographics - Increased demand					
Adults Day Care - Increased usage	=				0.160
Adults Respite - increased usage					0.005
Price Inflation         2.073         2.350         2.394         2.41           Price Inflation         Utilities         0.966         0.667         0.578         0.488           Inflation - Services Group         0.000         1.862         0.882         0.883         1.833         1.707         1.870         3.186         882         0.883         1.833         1.707         1.870         3.186         882         0.882         0.883         1.833         1.707         1.870         3.186         882         0.882         0.883         1.833         1.707         1.870         3.186         882         0.882         0.882         0.882         0.882         0.882         0.882         0.882         0.882         0.882         0.882         0.882         0.882         0.882         0.882         0.882					0.072
Utilities         0.966         0.667         0.578         0.484           Inflation - Services Group         0.000         0.000         0.000         0.000         0.120           Residential/Mursing increase in inflation factors         0.220         0.390         0.610         0.644           Inflation - Adults Social Care         0.000         0.000         0.000         0.000         1.626           National Living Wage - increase in Adults contract costs         0.467         0.650         0.682         0.682           Reduced Income         0.006         0.006         0.006         0.006         0.006         0.006           Bowling Centre - loss of rent         0.006         0.006         0.006         0.006         0.006         0.006           Estates - reduction in restal income         0.046         0.031         0.000         0.002         0.023           Legal - reduction in external legal income         0.002         0.023         0.023         0.023         0.023         0.023         0.023         0.023         0.023         0.023         0.023         0.023         0.035         0.555         0.555         0.555         0.565         0.565         0.565         0.565         0.565         0.565         0.565	That is nespite in the cased asage				2.413
Utilities         0.966         0.667         0.578         0.484           Inflation - Services Group         0.000         0.000         0.000         0.000         0.120           Residential/Mursing increase in inflation factors         0.220         0.390         0.610         0.644           Inflation - Adults Social Care         0.000         0.000         0.000         0.000         1.626           National Living Wage - increase in Adults contract costs         0.467         0.650         0.682         0.682           Reduced Income         0.006         0.006         0.006         0.006         0.006         0.006           Bowling Centre - loss of rent         0.006         0.006         0.006         0.006         0.006         0.006           Estates - reduction in restal income         0.046         0.031         0.000         0.002         0.023           Legal - reduction in external legal income         0.002         0.023         0.023         0.023         0.023         0.023         0.023         0.023         0.023         0.023         0.023         0.023         0.035         0.555         0.555         0.555         0.565         0.565         0.565         0.565         0.565         0.565         0.565					
Residential/Nursing increase in inflation factors 0.000 0.000 0.000 0.000 1.262 1.26		0.966	0.667	0.578	0.484
Inflation - Adults Social Care         0.000         0.000         0.000         1.267           National Living Wage - increase in Adults contract costs         0.647         0.650         0.682         0.682           Reduced Income         I.833         1.707         1.870         3.188           Reduced Income         Use II.833         1.707         1.870         3.188           Reduced Income         0.006         0.006         0.006         0.006         0.006         0.006         0.006         0.006         0.006         0.006         0.006         0.006         0.000         0.000         0.000         0.000         0.003         0.003         0.003         0.003         0.003         0.003         0.003         0.003         0.003         0.003         0.003         0.003         0.003         0.003         0.003         0.003         0.005         0.662         0.662         0.662         0.662         0.662         0.662         0.662         0.006         0.003         0.003         0.003         0.003         0.003         0.003         0.003         0.003         0.003         0.003         0.004         0.003         0.004         0.003         0.005         0.005         0.005         0.005 <t< td=""><td>Inflation - Services Group</td><td>0.000</td><td>0.000</td><td>0.000</td><td>0.120</td></t<>	Inflation - Services Group	0.000	0.000	0.000	0.120
National Living Wage - increase in Adults contract costs   0.647   0.650   0.682   0.682   0.682   0.883   1.707   1.870   3.188	Residential/Nursing increase in inflation factors	0.220	0.390	0.610	0.640
Reduced Income   South Process   South Proce	Inflation - Adults Social Care	0.000	0.000	0.000	1.262
Reduced Income   Bowling Centre - loss of rent   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.000   0.000   0.000   0.000   0.000   0.000   0.000   0.000   0.003   0.024   0.025   0.0	National Living Wage - increase in Adults contract costs		0.650	0.682	0.682
Bowling Centre - loss of rent   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.006   0.000   0.00		1.833	1.707	1.870	3.188
Estates - reduction in rental income			0.005	0.005	
Darlington Partnership - reduction of income   0.023   0.023   0.023   0.023   0.023   0.023   0.023   0.023   0.023   0.023   0.023   0.023   0.023   0.055   0.565					
Legal - reduction in external legal income         0.000         0.053         0.053         0.053           Ending of school improvement grant         0.000         0.000         0.000         0.000           Car Parking - reduction in patronage after removal of parking offer         0.059         0.565         0.565           Other and contingencies         0.134         0.678         0.647         0.682           Other and contingencies           Events - Queens Platinum Jubilee         0.030         0.000         0.000         0.000           Services - staffing changes         0.080         0.081         0.084         0.085           Social Work (Assessment & Safeguarding Teams) - lone working devices         0.007         0.007         0.007         0.007           Social Work (Assessment & Safeguarding Teams) - retention payments         0.087         0.087         0.087         0.007           Operations - staffing changes - pensions         0.006         0.022         0.044         0.056           Operations - staffing changes - pensions         0.006         0.022         0.044         0.056           Procurement Team - additional costs         0.034         0.036         0.038         0.038           Legal Services - professional fees         0.000         0.010<					
Ending of school improvement grant   0.000   0.000   0.000   0.000   0.005   0.055   0.565	· ·				
Car Parking - reduction in patronage after removal of parking offer   0.059   0.565   0.565   0.565   0.565   0.565   0.565   0.134   0.678   0.647   0.682		-			
Description		-			
Events - Queens Platinum Jubilee   0.030   0.000   0	car raining - reduction in pationage after removal of parking offer				0.682
Services - staffing changes   0.080   0.081   0.084   0.085	Other and contingencies				
Services - staffing changes   0.080   0.081   0.084   0.085		0.030	0.000	0.000	0.000
Social Work (Assessment & Safeguarding Teams) - retention payments   0.087   0.087   0.087   0.007					0.085
Social Work (Assessment & Safeguarding Teams) - retention payments   0.087   0.087   0.087   0.006     Operations - staffing changes - pensions   0.006   0.022   0.044   0.056     Procurement Team - additional post   0.034   0.036   0.038   0.038     Degal Services - professional fees   0.000   0.010   0.010   0.010     Town Hall Telephones - additional costs   0.000   0.010   0.010   0.010     Emergency Duty Team - increase in service   0.005   0.005   0.005   0.005     Local Insight Licence   0.008   0.008   0.008   0.008   0.008     National insurance - increase in employers rate by 1.25%   0.373   0.381   0.393   0.406     Pay Award - effect of 3% pay award in 2022/23   0.656   0.6669   0.682   0.696     Strengthening Families - grant funding ended   0.533   0.000   0.000   0.000     Strengthening Families - grant funding ended   0.533   0.000   0.000   0.000     Taxi Licensing - loss of contract parking   0.263   0.181   0.186   0.191     Car Parking - loss of contract parking   0.082   0.000   0.000   0.000     Hippodrome - assumes 85% patronage   0.126   0.000   0.000   0.000     Dolphin Centre - assumes 75% patronage   0.126   0.000   0.000   0.000     Taxi Licensing - reduction in taxi drivers   0.045   0.000   0.000   0.000     General Licensing - free pavement café licences   0.015   0.000   0.000   0.000     Estates - fall in rentals   0.738   0.181   0.186   0.191     O.738   0.181   0.186   0.191     O.738   0.181   0.186   0.191	Social Work (Assessment & Safeguarding Teams) - lone working devices	0.007	0.007	0.007	0.007
Operations - staffing changes - pensions         0.006         0.022         0.044         0.056           Procurement Team - additional post         0.034         0.036         0.038         0.038           Legal Services - professional fees         0.000         0.010         0.010         0.010           Town Hall Telephones - additional costs         0.010         0.010         0.010         0.010           Emergency Duty Team - increase in service         0.005         0.005         0.005         0.005           Local Insight Licence         0.008         0.008         0.008         0.008           National insurance - increase in employers rate by 1.25%         0.373         0.381         0.393         0.406           Pay Award - effect of 3% pay award in 2022/23         0.656         0.669         0.682         0.696           Strengthening Families - grant funding ended         0.533         0.000         0.000         0.000           Waste Disposal - household levels high due to home working         0.263         0.181         0.186         0.191           Car Parking - loss of contract parking         0.082         0.000         0.000         0.000           Hippodrome - assumes 85 % patronage         0.126         0.000         0.000         0.000		0.087	0.087	0.087	0.000
Legal Services - professional fees       0.000       0.010       0.010       0.010         Town Hall Telephones - additional costs       0.010       0.010       0.010       0.010         Emergency Duty Team - increase in service       0.005       0.005       0.005       0.005         Local Insight Licence       0.008       0.008       0.008       0.008         National insurance - increase in employers rate by 1.25%       0.373       0.381       0.393       0.406         Pay Award - effect of 3% pay award in 2022/23       0.656       0.669       0.682       0.696         Strengthening Families - grant funding ended       0.533       0.000       0.000       0.000         Event Belated       0.263       0.181       0.186       0.191         Car Parking - loss of contract parking       0.082       0.000       0.000       0.000         Hippodrome - assumes 85 % patronage       0.126       0.000       0.000       0.000         Dolphin Centre - assumes 75% patronage       0.202       0.000       0.000       0.000         Taxi Licensing - reduction in taxi drivers       0.045       0.000       0.000       0.000         General Licensing - free pavement café licences       0.005       0.000       0.000       0.000		0.006	0.022	0.044	0.056
Town Hall Telephones - additional costs  Double Town Hall Telephones - additional costs  Emergency Duty Team - increase in service  Double Tocal Insight Licence  National insurance - increase in employers rate by 1.25%  Pay Award - effect of 3% pay award in 2022/23  Strengthening Families - grant funding ended  Double Town Hall Telephones - additional costs  Covid Related  Waste Disposal - household levels high due to home working  Car Parking - loss of contract parking  Hippodrome - assumes 85% patronage  Dolphin Centre - assumes 75% patronage  Dolphin Centre - fell cinences  Estates - fall in rentals  Double Town Hall Telephones - 20.000  Double Town Hall Helephones - 20.000  Double Town Hall Heleph	Procurement Team - additional post	0.034	0.036	0.038	0.039
Emergency Duty Team - increase in service   0.005   0.005   0.005   0.005   0.005   0.005   0.005   0.005   0.005   0.005   0.005   0.005   0.005   0.005   0.005   0.005   0.008   0.009   0.000	Legal Services - professional fees				0.010
Local Insight Licence   0.008   0.009   0.00	Town Hall Telephones - additional costs				0.010
National insurance - increase in employers rate by 1.25% Pay Award - effect of 3% pay award in 2022/23 Strengthening Families - grant funding ended  Covid Related Waste Disposal - household levels high due to home working Car Parking - loss of contract parking Hippodrome - assumes 85 % patronage Dolphin Centre - assumes 75% patronage Taxi Licensing - reduction in taxi drivers General Licensing - free pavement café licences Estates - fall in rentals  0.373 0.381 0.393 0.406 0.696 0.692 0.696 0.692 0.696 0.692 0.000 0.	Emergency Duty Team - increase in service				0.005
Pay Award - effect of 3% pay award in 2022/23   0.656   0.669   0.682   0.696	_				0.008
Strengthening Families - grant funding ended   0.533   0.000   0.000   0.000   0.000   1.829   1.316   1.368   1.322   1.829   1.316   1.368   1.322   1.829   1.316   1.368   1.322   1.829   1.316   1.368   1.322					0.406
1.829   1.316   1.368   1.322					0.696
Waste Disposal - household levels high due to home working       0.263       0.181       0.186       0.191         Car Parking - loss of contract parking       0.082       0.000       0.000       0.000         Hippodrome - assumes 85 % patronage       0.126       0.000       0.000       0.000         Dolphin Centre - assumes 75% patronage       0.202       0.000       0.000       0.000         Taxi Licensing - reduction in taxi drivers       0.045       0.000       0.000       0.000         General Licensing - free pavement café licences       0.005       0.000       0.000       0.000         Estates - fall in rentals       0.015       0.000       0.000       0.000         0.738       0.181       0.186       0.19	Strengthening Families - grant funding ended				0.000 1.322
Waste Disposal - household levels high due to home working       0.263       0.181       0.186       0.191         Car Parking - loss of contract parking       0.082       0.000       0.000       0.000         Hippodrome - assumes 85 % patronage       0.126       0.000       0.000       0.000         Dolphin Centre - assumes 75% patronage       0.202       0.000       0.000       0.000         Taxi Licensing - reduction in taxi drivers       0.045       0.000       0.000       0.000         General Licensing - free pavement café licences       0.005       0.000       0.000       0.000         Estates - fall in rentals       0.015       0.000       0.000       0.000         0.738       0.181       0.186       0.19	Covid Palatad		<u> </u>		
Car Parking - loss of contract parking       0.082       0.000       0.000       0.000         Hippodrome - assumes 85 % patronage       0.126       0.000       0.000       0.000         Dolphin Centre - assumes 75% patronage       0.202       0.000       0.000       0.000         Taxi Licensing - reduction in taxi drivers       0.045       0.000       0.000       0.000         General Licensing - free pavement café licences       0.005       0.000       0.000       0.000         Estates - fall in rentals       0.015       0.000       0.000       0.000         0.738       0.181       0.186       0.19		0.263	0.181	0.186	0.191
Hippodrome - assumes 85 % patronage   0.126   0.000					0.000
Dolphin Centre - assumes 75% patronage   0.202   0.000   0.000   0.000	i i				0.000
Taxi Licensing - reduction in taxi drivers       0.045       0.000       0.000       0.000         General Licensing - free pavement café licences       0.005       0.000       0.000       0.000         Estates - fall in rentals       0.015       0.000       0.000       0.000         0.738       0.181       0.186       0.19					0.000
General Licensing - free pavement café licences         0.005         0.000         0.000         0.000           Estates - fall in rentals         0.015         0.000         0.000         0.000           0.738         0.181         0.186         0.19	, ,				0.000
Estates - fall in rentals 0.015 0.000 0.000 0.000 0.000 0.738 0.181 0.186 0.19	· ·				0.000
0.738 0.181 0.186 0.19	• •				0.000
Total Nat Draceures					0.191
	Total Net Pressures	4.825	5.278	5.720	7.013